

Human Capital Services

Managing pay within the range

Example		1 st Quartile	2 nd Quartile		3 rd Quartile	4 th Quartile	
Pay Grade 08A: Min: \$41,388 Mid: \$52,764 Max: \$64,140 Determining compensation based on differences in qualifications, performance, experience, and budget availability.	Minimum	\$41,388 - \$47,076	\$47,077 - \$52,764	Midpoint (represents the typical market)	\$52,765 - \$58,452	\$58,453 - \$64,140	Maximum
		Meets minimum qualifications	Possesses qualifications that are equal to or slightly better than minimum requirements		Meets all preferred qualifications	Subject Matter Expert — 'Rockstar' in their field	
		Has little or no related experience in the field	Demonstrated ability to perform duties		Demonstrated ability to perform duties independently	Exhibits extensive breadth and depth of knowledge that brings significant value to the university	
		Requires additional training to build knowledge and skills	May need additional training to perform duties independently		Consistently exhibits core competencies	Serves as expert resource, role model, or mentor to others	
		Entry Level	Experienced		Seasoned Professional / Mid-Career	Senior-Level Job Expertise	
		Typical Hiring Range			Typical Progression Range		