

**ATTACHMENT 2A**  
**CURRENT HANDBOOK LANGUAGE**

**UNIVERSITY HANDBOOK, APPENDIX G:  
ADMINISTRATIVE APPEAL AND GRIEVANCE POLICY AND HEARING  
PROCEDURES**

**Administrative Appeal and Grievance Policy and Hearing Procedures**

(FSM 9-8-81, 2-16-88, 9-10-91, 1-21-92, 12-14-99, 4-14-09, 6-23-10)

**Introduction**

The Administrative Appeal and Grievance Policy and Hearing Procedures are part of the university's dispute resolution system. This policy is to provide a process for addressing grievances of faculty and unclassified professionals. In cases regarding the dismissal of a tenured faculty member, the policies and procedures of Appendix M of the University Handbook shall be followed. All reasonable efforts should be made by the aggrieved person to resolve the issue through the normal administrative and dispute resolution channels prior to submitting a grievance hearing request. KSU has several resources available to faculty and unclassified staff for dispute resolution. For more information see the Dispute Resolution web page: <http://www.k-state.edu/disputeresolution>.

**Resources**

Ombudspersons are available to provide assistance to faculty and unclassified professionals in the resolution of concerns and disputes that arise within the university. Faculty and unclassified professionals are encouraged to contact an ombudsperson before making an administrative appeal or filing a grievance.

Mediation is also an option available to faculty and unclassified professionals at any time, including during the process of filing or actively going through the grievance process. See Appendix U: Policy on Mediation. If mediation is entered into during the pre-hearing grievance process, the process will be stopped and if the mediation is unsuccessful, the process will resume where it was interrupted (Appendix G.II.J.4). In cases of unsuccessful mediation when a grievance panel has been assembled but the hearing has not yet convened, and the faculty or unclassified professional wishes to continue with the grievance process, then it will resume as defined in Appendix G.II.J.4 & 5.

Human Systems Consulting is available to all faculty and staff of Kansas State University at no cost to the person or persons receiving services. The service is designed to help resolve problems with workplace relationship issues and can focus on communication, relationship style, stress management, attitude, and other related issues. The goal of the consultation is to help people work better together and prevent more serious problems from developing.

A representative is a person who may advocate on behalf of the complainant or grievant. The representative may assist in the preparation and presentation of information as part of an administrative appeal or grievance. The representative may not be a practicing attorney; however, complainants or grievants may have the assistance of attorneys to advise them at any time, including having them present during grievance hearings as provided in the grievance hearings section of this policy.

## **Jurisdiction**

The Administrative Appeal and Grievance Policy and Hearing Procedure's jurisdiction shall extend to charges or allegations (hereafter referred to as grievances) arising out of administrative action or for which administrative action could provide a remedy. It is required that a complainant pursue administrative appeal prior to requesting a grievance hearing.

1. Nature of grievances: Grievances may arise out of decisions concerning reappointment, tenure, dismissal, promotion, salary, working conditions, discrimination, or any other matters related to the employment of a faculty or unclassified professional member or other unclassified personnel.
2. Eligibility: Administrative appeals and requests for grievance hearings may be filed by current faculty or unclassified professionals.
3. Grounds: Grounds for a grievance shall include, but shall not be limited to
  - a. a violation or misapplication of the written rules, regulations, or established practices governing the university and its units;
  - b. improper, arbitrary, or capricious action of the university or its agents;
  - c. violation of academic freedom; and
  - d. discrimination.
4. Exhaustion of administrative remedies: Before submitting a request for a grievance hearing, the complainant must attempt to resolve the grievance through normal administrative processes, culminating in the required administrative appeal specified by Section I. It is recommended that the complainant pursue all appropriate avenues of dispute resolution prior to requesting a grievance hearing. For a grievance alleging discrimination or harassment based on race, color, ethnic or national origin, sex, sexual orientation, gender identity, religion, age, ancestry, disability, military status or veteran status, or retaliation resulting from filing a complaint or participating in the resolution of a complaint of the preceding issues, a review of the discrimination allegations by the Office of Affirmative Action is required.

## **I. Administrative Appeals**

A written appeal to the appropriate administrator is the first step in the grievance process and must be completed before proceeding to a grievance hearing. This appeal should include all issues of concern to the complainant that may be brought up during the grievance process. The written appeal must be submitted within thirty (30) work days from the administrative action at issue.

For the purpose of Appendix G a “work day” is defined as any weekday that is part of the regular nine-month academic calendar, including all days that classes are conducted, the period of final examinations, and intersessions. Legal holidays and the period when summer school is in session are excluded from the definition of “work day.”

Issues not raised in this appeal may not be included in a grievance hearing pertaining to the administrative action in question. Proposed remedies may also be included in the appeal.

- A. Tenure-related. For a complaint regarding tenure, the complainant shall follow the procedures in the sections C114.2-C114.3 of the University Handbook. For a complaint regarding promotion, the complainant shall follow the procedures in section C154.2-C154.3 of the University Handbook. For a complaint against the primary action of a dean or regarding reappointment of a tenure-track faculty member, the complainant shall present the complaint in writing to the provost.
  
- B. Other. For all other complaints, the complainant shall present the complaint in writing to the appropriate dean or vice president.

Once the written complaint is submitted, the administrator will investigate and arrange a meeting with the complainant to discuss and attempt to resolve the complaint. Except under extenuating circumstances, the administrator will contact the complainant and schedule a meeting within ten (10) work days after receiving the complaint. An [ombudsperson](#) may be included in the meeting at the request of the complainant. Within ten (10) work days after the meeting, the administrator will provide the complainant with a written response.

If the appeal is not resolved satisfactorily by the appropriate administrator, the complainant may submit a written request for a grievance hearing to the grievance chair within thirty (30) work days following the receipt of the administrator’s written response.

## **II. Grievance Hearings**

- A. Grievance Chair

## 1. Function

A Grievance Chair is appointed by and responsible to the executive committee of the faculty senate. The Grievance Chair is selected from faculty members and serves a three-year term beginning on the first day of the fall semester. It is desirable that the Grievance Chair have experience with dispute resolution at the university. The role of the Grievance Chair is to:

- a. Receive complaints and review them to determine if the criteria for grievances have been met.
- b. Facilitate with the parties the selection of the grievance hearing panel.
- c. Assist in organizing and overseeing the administrative processes of the grievance hearing.

## B. Grievance Hearing Request

1. If the administrative appeal is not resolved satisfactorily by the appropriate administrator, the complainant may then submit a written request for a grievance hearing to the Grievance Chair within thirty (30) work days from receipt of the administrator's decision. The grievance hearing process shall be initiated by this written request, with a detailed statement of the grievance, which shall include:
  - a. an account of the administrative action(s) that gave rise to the grievance and the respective dates;
  - b. the name(s) of the administrator(s) who will be the respondent(s);
  - c. the precise grounds and the specific factual allegations upon which the grievance is based;
  - d. whether an "open" or "closed" hearing is requested; and
  - e. the nature of the relief sought.

Only issues cited in the written grievance request and in the preceding administrative appeal may be introduced in the grievance procedure hearing. Additional issues that were not subject to the administrative appeal may not be added by the complainant at the grievance stage.

## 2. Delay of Grievance Hearing Request Time Limit

The thirty (30) work day time limit may be extended for good cause. Before the expiration of the 30 work day time limit, the grievant may file a written request for extension of the thirty (30) work day time limit to the Grievance Chair, who will review and rule on the request after consultation with both parties and may consult with the Faculty Senate Leadership Group. Grounds for an extension may include but are not limited to:

- a. Dispute resolution process is in process;
- b. Affirmative Action complaint and investigation is in process;
- c. Extenuating personal circumstances.

#### C. Eligibility Determination

The grievance chair shall determine whether the grievance falls within the jurisdiction of the Grievance Policy, and whether the materials presented by the grievant meet adequate standards of detail and clarity. The grievance chair may consult with the grievance hearing panel's attorney specified in section H.1. to make these determinations.

#### D. Pre-Hearing Resources

Before the hearing is convened, each party may designate one or both of the following to assist the party in the hearing:

1. a representative, who is neither a practicing attorney nor an ombudsperson, to serve as an advocate and/or assist in the preparation and presentation of the grievance;
2. a second person, who may or may not be a practicing attorney, and who may advise the party but not otherwise participate in the proceedings.

Each party should inform the grievance chair of the person, if any, designated to fill each role. If the grievant chooses not to be accompanied by a practicing attorney, the respondent(s) also will have no practicing attorney present.

Representatives who are state employees and are acting within the scope of their employment are eligible for legal representation and indemnification under the Kansas Tort Claims Act. The representative is only expected to make a best effort and the outcome of the hearing cannot be appealed based on the actions/performance of the representative. While the representative can aid in preparing the presentation and can participate in the hearing, the primary responsibility for establishing the validity of the grievance or presenting a defense rests with the grievant and the respondent(s). Representatives will appropriately respect the confidential nature of information and materials that are part of a grievance hearing. Activities as a representative will be considered service to the university that must receive positive recognition and shall not jeopardize the person's yearly evaluation for performance, merit increases, or tenure/promotion.

#### E. Grievance Hearing Panel

A grievance hearing panel (hereafter referred to as a “panel”) is convened for the purpose of hearing grievances that meet the criteria specified under Appendix G, Jurisdiction. The panel shall hear grievances to provide peer review for faculty and unclassified professionals of Kansas State University.

Functions of each panel shall be to:

1. Hear all evidence pertinent to the grievance provided in time periods specified.
2. Make findings of fact.
3. Decide whether the findings of fact substantiate the allegations of the grievance.
4. Decide whether or not it believes university policy or generally accepted principles of academic conduct have been violated;
5. If one or more violations have occurred, decide whether these are sufficiently serious that some corrective action(s) should take place;
6. Recommend to the president of the university what, if any, action(s) should take place.

#### F. Composition of Grievance Hearing Panel

1. Each grievance shall be heard by a panel composed of four voting members, a presiding officer, and two alternates, appointed by the grievance chair as specified in Section G of below. The presiding officer chairs the hearing but shall vote only to break a tie vote of the panel. During the course of a hearing, the grievance chair may replace a panel member with an alternate based on justification(s) provided by the presiding officer. The grievance chair and the panel alternates will attend the hearing.
2. For faculty grievances, none of the panel members shall be administrators or faculty with administrative tenths time. One of the five shall serve as the presiding officer and vote only in case of a tie. Faculty of the college in which the grievant member holds an appointment shall not be eligible with the exception of College of Arts and Sciences. In the instance of Arts and Sciences, faculty of the department in which the faculty member holds an appointment shall not be eligible. Members of the panel shall hold appointments of at least nine-tenths time at or above the academic rank of the grievant. Panel members shall be selected from among eligible faculty according to the procedures specified in section G below.

3. A grievance brought by an unclassified professional who is not a faculty member, shall be reviewed in accordance with the provisions of Appendix G.II. and the grievant shall have a choice of:
  - a. a panel of the composition specified in Appendix G.F or
  - b. a panel selected from a separate pool that shall include all unclassified professionals who are not faculty members, except persons holding positions in the administrative unit in which the grievant or respondent(s) are appointed

#### G. Procedures for Selection of Hearing Panel Member

1. As a component of their duties, eligible members of the university community are expected to serve on a grievance panel when called to do so. It is recognized that to fulfill this obligation may require reasonable adjustments in other responsibilities, which should be facilitated by their supervisor. Appropriate reasons for being excused from service (including conflict of interest and commitments) will be determined by the grievance chair, whose determination will be final. Service on a panel must receive positive recognition and shall not jeopardize the person's yearly evaluation for performance, merit increases, or promotion of the faculty member, or similarly job responsibilities, salary, and promotion of the unclassified professional. A letter from the provost or appropriate vice president shall be sent to each department head stating the need for participating panel members to be awarded appropriate merit for panel service. As state employees, when acting within the scope of their employment, individuals who serve on a panel are eligible for legal representation and indemnification under the Kansas Tort Claims Act.
2. Within five (5) work days from the acceptance of the request for a grievance hearing, the Grievance Chair shall designate a list of thirteen (13) eligible tenured faculty members or unclassified professionals, by random selection, from a list of eligible faculty or unclassified professionals. There shall be at least one member from each college, except that of the grievant, unless the grievant holds an appointment in the College of Arts and Sciences. If the grievant holds such an appointment, the list may not include any member of the grievant's department. In addition, the composition of the panel shall reflect as nearly as possible the numerical balance of faculty in each of the remaining colleges.

3. Within five (5) work days from the notification of the panel members to both parties, the grievance chair shall call together the respondent and the grievant, and/or their representative(s), for the purpose of selecting the panel. From the list of thirteen (13) names, each party shall remove three names, one at a time, in alternating sequence, with the respondent striking the first name. From the remaining seven names, five shall be selected at random; the sixth and seventh shall serve as alternates. This process will be repeated if any of the seven panel members cannot serve and will continue until a panel of seven is selected.
  
4. Within five (5) work days after the panel has been named, the grievance chair shall convene the panel, whose members shall select one member as their (nonvoting) presiding officer. At this meeting, the grievance chair shall make known to the panel the specific grounds for the grievance. Prior to the hearing, the grievance chair will convene a pre-hearing meeting of the panel to review the procedures that will take place during the hearing.

#### H. Legal Preparation for Hearing Panel Service

1. Legal counsel. Each panel shall have the continuing assistance of legal counsel, invited by the grievance chair, who may provide information about the role of the members of the panel in the grievance proceeding, requirements of due process with respect to the panel's procedures, the mechanics of fact-finding, prejudicial actions/information, and liability of panel members. The administration will arrange for the attorney and will provide the attorney's contact information to the grievance chair. The panel's attorney shall be present during the grievance hearing, grievance panel deliberations and be available to the presiding officer for pre-hearing counsel.
  
2. Instruction for Hearing Panel and Participants. Prior to hearing panel service, members shall attend an educational preparation session, which is in the form of an online tutorial that was prepared by the University legal counsel prior to and independent of any grievance hearing. Topics for discussion shall include but may not be limited to requirements of due process and open meetings law, ethical responsibilities during and after the hearing, mechanics of fact-finding, and liability of panel members. Parties, witnesses, and other interested members of the university community may also access the on-line tutorial. The panel also meets with the panel's assigned legal counsel prior to the scheduled hearing to



review any issues or questions members may have specific to the particulars of the grievance or the hearing process.

#### I. Role of Faculty Senate

The faculty senate president or designee shall represent the Faculty Senate during the grievance hearing process, and will provide support throughout the process to the grievance chair.

#### J. Pre-Hearing Activities

1. Within five (5) work days from the date of acceptance of the grievance by the grievance chair, the grievance chair shall give to both parties written notification of same, including a copy of the grievance.
2. Within ten (10) work days following such notification, each party shall submit to the grievance chair, with copies to the other party, a preliminary list of:
  - a. all documents to be introduced;
  - b. witnesses to be called;
  - c. documents requested from the other party;
  - d. the name and title of the non-lawyer representative, if one is to accompany the party to the hearing; and
  - e. the name of the practicing attorney, if a practicing attorney is to accompany the party to the hearing.
  - f. whether the party will arrange for a court certified reporter to record the hearing (See Conduct of Grievance Hearings, Section L.2);
  - g. In addition, the respondent(s) shall submit a written response to the allegations contained in the grievance.
3. Within fifteen (15) work days from the date of notification as prescribed by Section II.J.1, the grievance chair shall provide to each party:
  - a. a list of the potential members of the panel; and
  - b. notification of the date(s), time(s), and place(s) of the hearing.
4. Within twenty (20) work days from the date of notification prescribed by Section II.J.1, both parties will exchange, with copies to the grievance chair, an updated list of witnesses who may be called. The grievance chair and either parties, or their respective representatives, shall confer and assemble a common set of documents, consecutively numbered and with duplications eliminated. The documents shall include those requested in Section II.J.2 or a statement as to why

the documents are not being provided (e.g. they are irrelevant or nonexistent) and all other documents to be introduced during the hearing. The claim that documents are privileged or confidential shall not in itself be sufficient justification for withholding them from the other party. The validity of the basis for not producing a requested document will be judged by the grievance chair, whose ruling can be appealed to the panel at the time of the hearing.

5. Within thirty-five (35) work days from the date of notification of acceptance of the grievance by the grievance chair, as prescribed by Section II.J.1, the hearing shall begin, except as provided by Section II.B.2.
  
6. If the pre-hearing grievance process is stopped because a faculty or unclassified professional entered into mediation and that mediation was unsuccessful, the grievance process will be resumed where it was interrupted. In case of unsuccessful mediation when a grievance panel has been assembled but the hearing has not yet convened, and the faculty or unclassified professional wishes to continue with the grievance process, the process will resume as provided below to allow the grievance chair to assemble a new panel if necessary and reschedule the hearing.
  
7. Within ten (10) work days of the process resuming, the grievance chair shall provide to each party:
  - a. a list of the members of the new panel, the presiding officer, and two alternates; and
  - b. notification of the date(s), time(s) and place(s) of the hearing
  - c. In no more than twenty-five (25) work days for the date of the resumption of the grievance the hearing shall begin.
  
8. After the instruction is completed by all panel members and prior to the beginning of a hearing, the panel will meet to review procedures and to confer with its counsel.

#### K. Policies for Scheduling and Participation in Grievance Hearings

1. The grievance hearing procedures are to respect the ordinary standards of fairness but are not intended to be equivalent to a judicial hearing. The goal is to provide the panel with the best opportunity to determine the truth and to make a

recommendation to the president of the university as to the most appropriate resolution of the matters in dispute. The hearing shall be held as expeditiously as possible, but in any event the grievant shall have the right to a hearing within thirty-five (35) work days from the date of notification of acceptance of the grievance by the Grievance Chair, provided that extensions may be granted by the chair for cause and within a specified period of time consistent with the other provisions of this document.

2. Hearings are generally scheduled to occur on two consecutive days. One-day extensions may be granted by the grievance chair, upon justification by the presiding officer, and should be scheduled, if possible, to take place not more than five work days after the first day of the preceding panel meeting. In scheduling the hearing, the grievance chair will determine whether or not conflicts are sufficiently valid to warrant a rescheduling of the hearing to a different date. Otherwise, the individual is obliged to attend the hearing.
  
3. Members of the university community are expected to participate in the grievance process. In the event that a respondent (administrator[s] whose action is the basis of a grievance) refuses to participate, the matter will be resolved administratively by agreement between the next higher-level administrator and the grievant. The person who refuses to participate cannot use the grievance process on any matter related to the original charge or its resolution. Witnesses called by either party are expected to participate as a responsibility of being a member of the university community.

#### L. Conduct of Grievance Hearings

1. Supplementary procedures. In addition to the preceding provisions, the presiding officer, in consultation with the grievance chair, shall have the discretion to establish supplementary procedural rules and shall inform both parties of such rules in a timely manner. At the discretion of the presiding officer and grievance chair, a pre-hearing meeting of the parties and/or their non-lawyer representatives may be convened to consider specific issues related to the procedures to be followed.

2. Grievance Record. It shall be the responsibility of the grievance chair to ensure that an accurate grievance record is made. The record shall include the written submissions of the parties, the report of the panel, and the president's response. In addition, either party may arrange for a court certified reporter to record the hearing at the party's expense. The party must notify the Grievance Chair in accordance with the Pre Hearing Activities (II.J.2).
3. Venue, equipment, and supplies. At the direction of the grievance chair, the university will provide suitable space, associated equipment, supplies, and refreshments necessary to meet the reasonable needs of the panel and the parties involved.
4. Legal counsel for panel. During the hearing, the presiding officer and/or panel may recess to privately discuss specific issues related to the hearing and to confer with its counsel, specified in Section H.1. The panel is not to rely on its legal counsel for interpretation or judgment of fact.

#### M. Grievance Hearing Procedures

1. All grievance proceedings shall be conducted in accordance with the Kansas Open Meetings Act (KOMA). The hearing of the evidence shall be conducted in closed executive session, unless the grievant requests the hearing to be open. Deliberations of the panel shall be in closed session. Any vote or other decision making action must occur in open session. (Refer to the University Committee Handbook for further information about KOMA.)
2. The presiding officer shall call the hearing to order, state the nature of the grievance, and review the rules (including those appropriate for an open or closed hearing). Because the hearing is a peer review, the panel shall not be bound by strict legal rules of evidence; it may admit any evidence it considers pertinent to the grievance, and may exclude evidence it considers not pertinent. On issues of procedures, evidence, relevance, and all other items related to the hearing, the presiding officer in consultation with the panel and, if so desired, legal counsel is the final authority. The presiding officer may call upon the grievance chair or the chair's designee to manage aspects of the hearing.

3. The grievant and the respondent(s), in that order, will make short opening statements not to exceed twenty (20) minutes. The panel members will then have an opportunity to ask questions of either party in order to clarify specific issues before presentation of evidence and testimony of witnesses.
4. The grievant shall present evidence, which may include testimony by supporting witnesses, documents, and/or other relevant material. The respondent(s) may:
  - a. cross-examine each witness following his or her testimony and
  - b. object to any testimony on grounds it is irrelevant or repetitive.

Members of the panel will have the opportunity to ask questions of each witness after each cross examination.

5. The respondent(s) shall present evidence, which may include testimony by supporting witnesses, documents, and/or other relevant material. The grievant may:
  - a. cross-examine each witness following the testimony and
  - b. object to any testimony on grounds that it is irrelevant or repetitive.

Members of the panel will have the opportunity to ask questions of each witness after each cross examination.

6. The grievant and the respondent(s), in that order, may then present evidence in rebuttal of previously introduced evidence. The other party may object to any rebuttal testimony on the ground(s) that it is a new subject, is irrelevant, or is merely repetitive. Members of the panel will have the opportunity to ask relevant questions of each rebuttal witness.
7. Witnesses shall not be present at the hearing until called to testify and then shall be excused, unless either party or the panel requests that they remain available. Only witnesses who have been excused may remain in the audience and then only when it is an open hearing. Witnesses called by the grievant who are also persons against whom the grievance has been brought may be present prior to giving testimony.
8. Members of the panel may question the parties and/or recall witnesses for questioning. At any time during or after the close of the hearing, the presiding officer after consultation with the panel may request from the grievant or

respondent(s) the production of any other information the panel deems relevant. Refusal to comply with this request and the reason(s) will be noted in the panel's report. If such additional information is acquired by the panel, the presiding officer will reopen the hearing to afford all parties an opportunity to respond with comments or additional evidence. The schedule outlined in the next section for presenting the panel's report will be based on the closing date of the reopened hearing.

9. The panel's deliberations are confidential and closed to all persons including the alternates and the grievance chair. Panel members are not permitted to individually contact persons involved in the grievance or conduct any form of fact-finding or investigation outside the grievance hearing. Furthermore, panel members shall not discuss case-specific aspects of a grievance hearing or panel deliberations outside of the grievance hearing.

#### N. Findings, Recommendations, and Reporting Responsibilities

1. The decision of the panel shall be based only upon the testimony and other evidence presented at the hearing. The grievant shall bear the burden of demonstrating, by a preponderance of the evidence, that relief should be granted. The report of the panel shall include:
  - a. an evaluation of the evidence and findings of fact,
  - b. a description of the recommended specific relief or course of action that should be taken, and
  - c. reasons supporting the decision.

The panel may consult with its counsel to obtain recommendations for appropriate and legally sanctioned remedies.

Any minority statement(s) may be appended to the report.

2. The panel shall have discretion to recommend that the relief sought should be granted or denied, or that some other form of resolution should be employed as long as such relief is consistent with policies set forth in the University Handbook. In the event of a finding that university policy has been violated, the panel may recommend that a brief statement of the finding become a part of the offending party's personnel file(s). Any disciplinary action that may be suggested will be in accordance with university policies and procedures, and depending on the severity of the offense, such sanctions may include, but are not limited to, a

letter of reprimand, a formal warning, suspension, demotion, or termination of employment.

3. Within twenty-one (21) work days after the completion of the final hearing session, including reconvened hearings as specified in Section II.J.5, the presiding officer shall present the report to the grievance chair, who shall within the following five (5) work days, send copies to:
  - a. the president of the university,
  - b. Both parties, and
  - c. the president of the faculty senate.

The findings of the hearing panel are final and cannot be appealed.

4. The President of the University shall respond to the recommendations of the panel within ten (10) work days of receiving the report. Copies of the response and notification of subsequent actions taken should be sent to the grievance chair, the parties of the grievance, and the president of the faculty senate. If confidentiality of the nature of the implementation of the president's decision is part of the disposition and is agreed to by both parties, the president of the faculty senate shall receive notice only of the fact that disposition has taken place and that it is confidential.
5. The complete record, including all evidence presented and all recordings and/or transcripts that have been made shall be retained in the files of the faculty senate office for at least three years following the conclusion of the grievance hearing. Each party may, at its own expense, copy the record or any part thereof at a place and time to be determined by the president of the faculty senate.
6. Without regard to the panel's finding or the response from the president of the university, the administration will make every effort to ensure that no one participating in the grievance hearing is subjected to retaliation.
7. At the first meeting of faculty senate each fall semester, the grievance chair who served the preceding year shall report:
  - a. the number of grievances heard during the preceding year,
  - b. the nature of the grievances:
  - c. other information about individual grievances considered to be a concern of the faculty senate;
  - d. recommendations for modification of relevant policies and procedures.

## Appendix G: Grievance and Hearing Policy Time Line

Action	Location	Deadline in Workdays
1. Administrative Appeal	I	30 work days
2. Administrative Review Meeting	I.b	10 work days thereafter
3. Administrative Decision Letter	I.b	10 work days thereafter
4. Request for Grievance Hearing	I	30 work days thereafter
<b>Subtotal of steps 1 – 4</b>	-	<u>80 work days/16 weeks/4 mos.</u> <u>(plus any approved delay II.B.2)</u>
5. Acceptance of Grievance and Notification to Both Parties	II.J.1	5 work days from date of acceptance
6. List of 13 Potential Panel Members Determined and approved by Both Parties	II.G.2	5 work days from date of acceptance
7. Parties submission given to chair	II.J.2	10 work days from date of notification
8. Panel Selected	II.G.3	5 work days from date of notification
9. -Panel Convened by Grievance Chair -Panel Selects a Presiding Officer -Panel Learns Grounds of Grievance	II.G.4	5 work days from date of panel selection
10. Notification of date, time, location of hearing	II.J.3.b	15 work days from date of notification
11. Pre-hearing Conference -Updated submissions from Both Parties	II.J.4	20 work days from date of notification



**-Common Set of Documents Assembled**

<b>12. Hearing Convened</b>	II.J.5	35 work days from date of acceptance
<b>Subtotal of Steps 5 – 11</b>	-	<u>40 work days/7 weeks/1.3mos.</u>
<b>13. Hearing Report sent by Presiding Officer to Grievance Chair</b>	II.N.3	21 work days after close of hearing
<b>14. Hearing Report sent by Grievance Chair to:</b>	II.N.3	5 work days thereafter
-President of the University		
-President of the Faculty Senate		
-Both Parties		
<b>15. President of the University Issues Written Notice of</b>	II.N.4	10 work days thereafter
<b>Decision to:</b>		
-Grievance Chair		
-President of the Faculty Senate		
-Both Parties		
<b>Subtotal of Steps 13 – 15</b>	-	<u>36 work days</u>
<b>Total of Grievance Process</b>		<b>156 days/31.2 weeks/7.9 months Plus time to accept grievance, hearing duration and approved delays.</b>

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